# Master *of* Public Policy

## Cohort Profile 2025-2027 and 2026-2028




Ashank Desai
Centre *for* Policy Studies
Indian Institute of Technology Bombay
Insight ♦ Dialogue ♦ Impact



# IIT Bombay

In the years following independence, India sought to build self-reliance across its technological and industrial capabilities amid significant developmental challenges. Against this backdrop, the Indian Institute of Technology (IIT) Bombay was established in 1958 as a bold and decisive commitment to invest in the nation's scientific future. Situated in 494 acres in Powai, Mumbai, it was the second IIT founded in India, marking the start of an institution that would become central to India's scientific and technological development.

Over six decades, IIT Bombay has evolved from a technical training institute into a comprehensive research university spanning 17 academic departments, 35 research centres, and three schools - recognised as an Institution of Eminence since 2018.

This engineering foundation now underpins a broader ambition. Recent additions including the Ashank Desai Centre for Policy Studies and interdisciplinary centres in climate studies, machine intelligence and digital health - reflect a deliberate move toward addressing complex socio-technical challenges. IIT Bombay's trajectory illustrates how deep technical expertise is increasingly being channelled toward policy-relevant, systems-level problems facing India and beyond.

# Ashank Desai Centre for Policy Studies

Established in 2016, the Centre for Policy Studies at IIT Bombay set out to advance rigorous research, interdisciplinary teaching, and public engagement in public policy. Its academic journey began with the PhD in Public Policy in 2017, followed by the Master of Public Policy (MPP) in 2019. In 2021, the Centre was renamed the Ashank Desai Centre for Policy Studies (ADCPS), honouring IIT Bombay alumnus and philanthropist Ashank Desai, whose support has strengthened its vision and capacity.

Through its Master of Public Policy (MPP) and Doctoral (PhD) programmes, ADCPS offers an interdisciplinary environment engaging complex policy problems through integrated perspectives from Social Science, Law, Science, Engineering, and Medicine. Its academic and research focus spans six core thematic areas: Digital Society and Governance; Industrial and Economic Policy; Social Policy (Education, Ageing, Identity); Technology and Policy; Urban Policy; and Water, Sanitation, Energy and Climate Change.

The Centre's Advisory Board, comprising eminent thought leaders including Ashank Desai, Rashmi Urdhwareshe, Rentala Chandrasekhar, Pradeep Kumar Kapur, Sitaram Kunte, Kaushik Basu, Abhay Karandikar, and Arun Maira, guides ADCPS in equipping scholars with strong analytical rigour and applied experience, enabling meaningful contributions to policy research, governance, and institutional practice in India and globally.

# From the Desk

## Vinish Kathuria
## Head, ADCPS



Policy Studies is a relatively nascent discipline in India. Given the increasing complexities of the economy, international relations, technology, and governance, it is imperative for the discipline to take firm roots in our polity and society. Realising the academic community's important role in this regard, the Centre was set up in 2016 to provide a fillip to the study of Public Policy, with insightful and actionable thought leadership.

We focus on fostering a robust academic environment that nurtures scholarly inquiry and innovation. Our MPP programme, which started in 2019 and the existing 2025 and 2026 cohorts are now part of this vibrant and growing community of scholars dedicated to critically engaging with the complex world of public policy. At ADCPS, we value interdisciplinarity, rigour, and real-world relevance, principles that shape our teaching, research, and student culture.

This MPP brochure provides an overview of the Master of Public Policy programme at IIT Bombay, highlighting its curriculum, academic approach, and focus areas. It also showcases the student cohort, including their academic backgrounds, professional experience, skills, and areas of interest, to give prospective recruiters, internship providers, organisations, and collaborators a better understanding of the programme and the diverse capabilities of our students.

# About the Programme: Master of Public Policy

The Master of Public Policy (MPP) programme at IIT Bombay nurtures a multidisciplinary approach to understanding and addressing contemporary policy challenges. Drawing students from diverse academic and professional backgrounds, including engineering, architecture, social sciences, and planning, the programme equips them with a strong foundation in policy theory, research methods, data analysis, and governance frameworks.

The programme places distinctive emphasis on applying these tools to the Indian context, with a focus on urbanisation, environment, technology, and social equity. Students engage in rigorous coursework, field-based research, and collaborative projects that prepare them to translate ideas into actionable policy.

The cohort reflects a wide range of interests, spanning climate action, urban development, education, digital governance, and social welfare. This brochure profiles the 2025-2027 and 2026-2028 MPP batches, highlighting their academic training, research engagements, and professional aspirations, and showcases the intellectual diversity that enriches the centre's learning environment.

# MPP Course Structure

The Master of Public Policy is a two-year, full-time residential programme engineered to produce analytically rigorous, field-tested policy professionals. Structured across four semesters and 166 credits, the programme moves systematically from theoretical grounding to applied research mastery. Mandatory institute electives allow students to draw courses from other departments across IIT Bombay, enabling them to customise their intellectual growth around their specific policy interests.

Semesters 1 and 2 build strong conceptual foundations through core courses in public policy theory, quantitative and qualitative research methods, and policy writing, complemented by electives spanning six thematic domains - Digital Society and Governance, Industrial and Economic Policy, Social Policy, Technology and Policy, Urban Policy, and Water, Sanitation, Energy and Climate Change. A faculty-supervised seminar course trains students in independent inquiry, culminating in a term paper that seeds their doctoral-style thesis work.

The programme's rigour is extended with a mandatory 8-week internship (20 credits) and a two-part, 58-credit MPP Thesis - spanning research design, ethics clearance, empirical fieldwork, data analysis, and a final policy brief, evaluated by both internal and external reviewers.

This structure ensures graduates arrive with much more than theoretical knowledge. They bring demonstrated experience in research design, stakeholder engagement, fieldwork execution, and evidence-based writing, skills that are directly translatable to roles in government, consulting, multilateral organisations, think tanks, and industry.

# Course Overview

## A. Core

Public Policy Theory - I
Public Policy Theory - II
Social Science Perspectives in Public Policy
Public Policy in India: History, Institutions and Practice
Research Methodology and Design
Quantitative and Qualitative Research Methods
Writing Policy
Credit Seminar
Internship
MPP Thesis - I
MPP Thesis - II
Communication Skills

## B. Electives

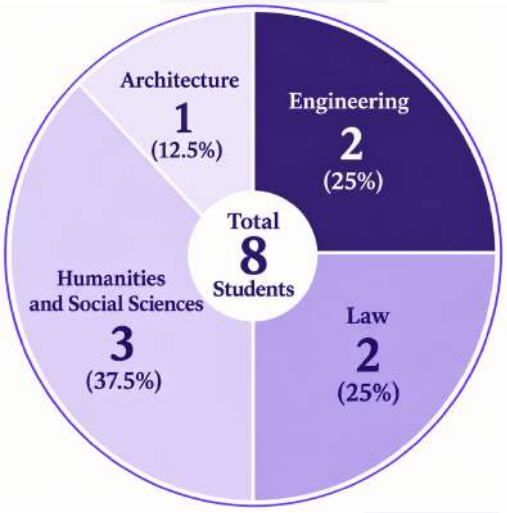
Health Policy
Environmental Governance and Development
Technology and the Future of Workers
Contemporary Issues in Data Policy and Management
Economic Analysis for Public Policy
Information Economy, Platforms and Governance
Circular Economy: Policy and Practices
Policy and Practice of Education
Introduction to AI, Data and Policy
Advanced Topics in AI, Data and Policy
Mobility, Policy and Infrastructure
Cybersecurity Governance and Management - Policy Considerations
Environmental Services in a Climate-Changing World
Documentaries for Policy Change
Data Science for Policy Studies
Urban Planning in India: Policy Implications, Challenges and Approaches
Energy Transition
State, Markets and Public Policy

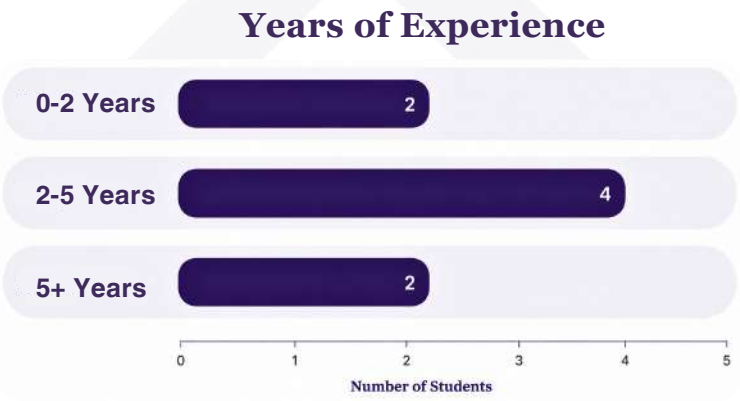
## C. Skill-based (3 Credits)

Public Finance and Budget Analysis
Data Analytics for Public Policy
Data Visualisation for Public Policy
GIS for Policy Analysis
Crafting Narratives to Shape Policy

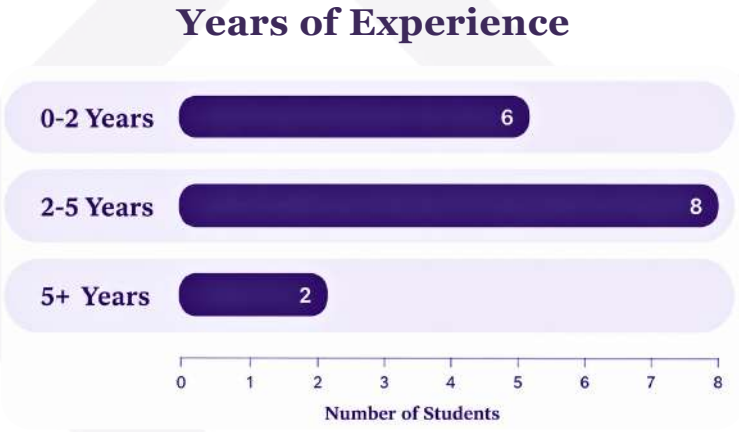
# Cohorts at a Glance

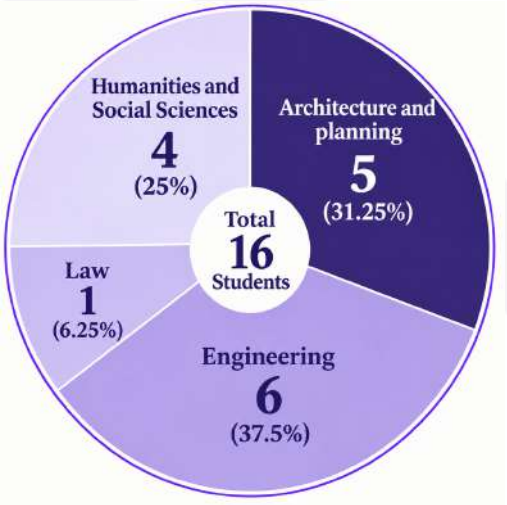
## Cohort Diversity Profile (2025-2027 Batch)




## Cohort Diversity Profile (2026-2028 Batch)



# Meet the 2025-2027 Cohort



**INTEREST AREAS**

Migration and Mobility Studies
Urban Planning and Policy
Sustainibility and ESG
Policy History
AI, Data and Governance

**SKILLS**

Data Analysis
STATA, Python, Microsoft Office
Fieldwork
Stakeholder Management
Research and Writing

# Anushka Singh

New Delhi, Delhi

LinkedIn 25M2501@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Arts in History (Ashoka University, Sonipat, Haryana)**
**P.G Diploma, Advanced Major in History (Ashoka University)**

## PROFESSIONAL EXPERIENCE

**Program Manager, Jamboree Education Pvt. Ltd., (2023-2024)**
- Managed undergraduate admissions consulting for international university applicants
- Coordinated counsellors and streamlined workflows

**Oral History Translator and Analyst, MANDU Project, Institut de Recherche pour le DØveloppement (IRD), France (2025)**
- Translated and transcribed 50+ hours of oral interviews with tribal communities in Mandu, M.P on land, water, and heritage
- Produced thematic summaries supporting policy goals around historical resilience to climatic stress and water management

**Research Intern, Partition Museum, Delhi**
- Conducted oral history interviews with Partition refugees; transcribed archival documents and contributed to exhibition curation

## SUMMER INTERNSHIP

**India Labourline, Aajeevika Bureau, New Delhi**
- Engaged in community outreach work amongst labourers in Delhi, facilitating access to legal aid and welfare entitlements
- Conducted research for the organisation on female domestic workers and their access to labour rights, migrant rights, and social protection frameworks



**INTEREST AREAS**

Higher Education
Multidisciplinary Education
Curriculum Reforms
Learning Sciences
Pedagogical Research

**SKILLS**

STATA
LaTeX
SPSS
Policy Research and Analysis
Teaching and Classroom Management

# Asmita Joshi

Pune, Maharsahtra

LinkedIn 25M2509@iitb.ac.in

## ACADEMIC BACKGROUND

**Master of Science**
Mathematics, MIT- WPU, Pune

**Bachelor of Science**
Mathematics, Savitribai Phule Pune University (SPPU), Pune

## PROFESSIONAL EXPERIENCE

**Assistant Professor, Kaveri College of Arts, Science and Commerce, Pune (2021-2023)**
- Delivered courses in Mathematics and Statistics to undergraduate students across B.Sc., BBA, BCA and B. Com programmes
- Prepared lesson plans and course materials in accordance with the curriculum for both online and offline modes of teaching
- Served as a member of the College Cultural Committee
- Contributed to NAAC-related documentation, record maintenance, and coordination with different departments

## SUMMER INTERNSHIP

**Indian Institute of Science Education and Research (IISER), Pune**
Worked on topic - Conceptualisation and Operationalisation of Learning in India's National Education Policy (NEP) 2020



**INTEREST AREAS**

Nonprofit and Philanthropy Policy
Behavioural Public Policy
Welfare State and Policies

**SKILLS**

Power BI, Tableau
SPSS, STATA
SQL
Behavioural Research

# Kalyani Deshkar

Mumbai, Maharashtra
LinkedIn 25M2502@iitb.ac.in

## ACADEMIC BACKGROUND

**Master of Science**
Psychology, Banaras Hindu University, Varanasi

**Bachelor of Engineering**
Computer Science, Nagpur University, Nagpur

## PROFESSIONAL EXPERIENCE

**Data Scientist, Mu Sigma Business Solutions, Bengaluru (2019-2022)**

- Designed and implemented analytics solutions, supporting data-driven decision-making for US-based Fortune 5 and APAC clients
- Built interactive dashboards and reporting tools using data extraction and transformation with SQL, Power BI and Tableau
- Conducted deep-dive analysis, A/B testing for ads to understand user behaviour and improve performance
- Led client communication and presentations for multiple projects

## SUMMER INTERNSHIP

**Museum of Art and Photography, Bengaluru**
Collaborated with the Development team to research the art and culture philanthropic landscape and develop a targeted fundraising campaign to support the organisation's goals



**INTEREST AREAS**

Policy and Legal Research
Stakeholder Liaising
Forest and Land Rights
Urban Policy

**SKILLS**

Legal Analysis and Drafting
Stakeholder Engagement
Microsoft Office
STATA
Electoral campaign and Fieldwork

# Nikisha Hada

Jaipur, Rajasthan
LinkedIn 25M2507@iitb.ac.in

## ACADEMIC BACKGROUND

**B.A. LL.B. (Hons.) (Gold)**
Economics Major, Pol. Science and Sociology Minors, RGNLU, Punjab

## PROFESSIONAL EXPERIENCE

**Lead Analyst, Indian Political Action Committee, Hyderabad (2022-2024)**

- Developed and executed women-centric programs in Madhya Pradesh, leading to increased participation in Self-Help Groups and skill development for rural women
- Spearheaded electoral analysis across seven states, using qualitative and quantitative research to gauge voter sentiment and inform strategy
- Served as Presiding Member of the Internal Complaints Committee, ensuring compliance with the POSH Act, 2013

**Legal and Research Consultant, National Human Rights Commission, New Delhi (2020-2022)**

- Assisted in drafting the NHRC publication on criminal justice and human rights
- Conducted in-depth scrutiny of complaints and provided recommendations

## SUMMER INTERNSHIP

**Stratmark Consulting Pvt. Ltd., Hyderabad**
Worked in stakeholder liaising and on analysing data for electoral and policy consulting



**INTEREST AREAS**

Carbon Markets and Climate Finance
Tech and A.I. Policy
Data Governance
Monitoring and Evaluation/ MEO

**SKILLS**

Policy Research and Writing
Vensim
Data Science (STATA, Python)
Data Communication (QGIS)
Stakeholder Communication

# Rajeet Gangopadhyay

Mumbai, Maharashtra
LinkedIn 25M2508@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Technology**
Media Technology (Data Science Minor), Manipal Institute of Technology, Manipal

## PROFESSIONAL EXPERIENCE

**Data Analyst, Brand Strategy, Havas Media Pvt. Ltd. (2022-2024)**
- Delivered 30+ analytics projects across FMCG, automotive and e-commerce.
- Applied ML, regression, clustering, attribution and media mix modelling for marketing decisions
- Built R/Power BI dashboards, ETL pipelines and scoring models for decision support
- Havas Global Mx Awards 2022: Won Grand Prix and Gold - Domino's India case: 30% sales growth with 10% budget increase

**Data Analyst Intern, Brand Strategy, Havas Media Pvt. Ltd. (2022-2024)**
- Built R dashboards, Google Trends API tools and Excel/VBA solutions
- Developed target audiences using second- and third-party data

## SUMMER INTERNSHIP

**Hindalco Industries Pvt. Ltd., Mumbai**
Conducted comparative policy research for policy advocacy and research wing on global carbon markets, including EU ETS, Korea ETS, Japan GX ETS, Australia Safeguard Mechanism, and Article 6 mechanisms for policy recommendations for India's emerging CCTS



**INTEREST AREAS**

Technology Policy
AI and Data Centres
Energy Policy
Environmental Policy
Digital Infrastructure
Quantitative Policy Research
Policy Evaluation

**SKILLS**

Python
STATA
Vensim
eQUEST
Data Analysis
Policy Research and Writing

# Siddharth Bhatkar

Mumbai, Maharashtra
LinkedIn 25M2510@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Technology**
Mechanical Engineering, Savitribai Phule Pune University, Pune

## PROFESSIONAL EXPERIENCE

**Policy Manager, Institution's Innovation Council, IIT Bombay (Aug 2025–Aug 2026)**
- Developed policy notes and programme proposals for innovation initiatives
- Coordinated with student teams, faculty and external stakeholders

**Product Design Development Engineer, Paras Anti-Drone Technologies Pvt. Ltd. (Dec 2021–Feb 2025)**
- Designed mechanical components and assemblies for anti-drone systems
- Prepared CAD models, engineering drawings and design iterations for prototypes

**Production Engineering Specialist, Paras Aerospace Pvt. Ltd. (Dec 2016–May 2021)**
- Developed process plans and production documentation for optical and opto-mechanical components
- Coordinated manufacturing, inspection and production workflows for precision components

## SUMMER INTERNSHIP

**Prayas (Energy Group), Pune**
Analysed data-centre energy intensity, cooling demand, state policies and environmental approvals across India. Built facility and state-level datasets to assess capacity growth and infrastructure impacts



**INTEREST AREAS**

Climate finance
Energy, Climate and Sustainability / ESG
Energy Transition
Mobility and Infrastructure
Urban Planning

**SKILLS**

QGIS / AutoCAD
Python / R
Vensim
Microsoft Excel / Powerpoint
Policy Research and Writing

# Tanmoy Ballav

Mumbai, Maharashtra
LinkedIn 25M2505@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor in Architecture**
PMCA, Biju Patnaik University of Technology, Odisha

## PROFESSIONAL EXPERIENCE

**Abin Design Studio, Kolkata (2022-2025)**

- Scaled the firm's housing portfolio from 2M to 10M+ sq. ft. across 7 projects, leading design and site-planning strategy. along with feasibility assessments across environmental, regulatory, and financial constraints, translating findings into actionable recommendations for clients and urban authorities
- Led a team of architects and interns, coordinating with multiple external stakeholders to resolve bottlenecks and maintain regulatory compliance across the portfolio

**NUP Consultants, Delhi (2018-2020)**

- Part of architecture and planning projects across public and private sector clients, coordinating timelines, stakeholders, and technical drawings and documentation
- Prepared working drawings, BOQs, project timelines and coordination across projects, applying development control regulations and land-use bylaws to ensure regulatory compliance and design viability

## SUMMER INTERNSHIP

**NEST, Ahmedabad**
Built an Indian state-level energy policy repository and an African solar market-entry framework, turning research into decision-ready strategy.



**INTEREST AREAS**

Judicial and Constitutional Reforms
Socio-Legal Studies
Legislative Analysis and Drafting
Taxation and Trade Regulation (GST, Customs and Foreign Trade Policy)

**SKILLS**

STATA
Microsoft office
LaTeX
SCC Online
Manupatra
Legal Drafting
Case Law Analysis
Litigation Analysis

# Tejal Darekar

Mumbai, Maharashtra
LinkedIn 25M2511@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Science**
Mathematics, University of Mumbai, Mumbai

**Bachelor of Laws**
SNDT Women's University, Mumbai

## PROFESSIONAL EXPERIENCE

**Legal Associate, PSN Legal Advocates and Legal Consultants LLP, Mumbai (Nov, 2022-Jan, 2025)**

- Represented clients before the Bombay High Court, CESTAT, and various departmental authorities.
- Briefed and assisted Senior Advocates in high-stakes matters.
- Drafted legal documents like Writ Petitions, Bail Applications, and Legal Notices
- Led a team of junior lawyers and interns in managing court cases

**Easy Tax-O Legal Services (India) Pvt. Ltd, Mumbai (Oct, 2021 – July, 2023)**

- Conducted in-depth legal research on Indirect Taxation matters
- Assisted Counsels in cases pertaining to GST and Customs laws
- Drafted replies to Show Cause Notices and Appeals

## SUMMER INTERNSHIP

**Vidhi Centre for Legal Policy, Mumbai**
Conducted legal and policy research for Vidhi Maharashtra; assisted with stakeholder consultations and other ongoing research initiatives





# Meet the 2026-2028 Cohort



**INTEREST AREAS**

Civil Aviation Policy
Logistics Policy
Urban Planning and Mobility
Welfare Policy

**SKILLS**

SPSS
STATA
Research Writing
Microsoft Office
Canva

# Akshaye Mavinkurve

Bengaluru, Karnataka

LinkedIn akshaye.m@iitb.ac.in

## ACADEMIC BACKGROUND

**Master of Arts**
Public Policy, CHRIST (Deemed to be University), Bengaluru

## PROFESSIONAL EXPERIENCE

**News Producer, Thomson Reuters, Bengaluru**
- Sub-editing/localising and filing stories with relevant multimedia assets
- Liaising with editors in curating and designing landing pages on reuters.com
- Developed strong news judgement and knowledge of global politics, economy, policy, markets, technology, sports, and entertainment

**Research Intern, Centre for East Asian Studies (CEAS), Bengaluru**
- Published work paper on impact of liberalisation on Vietnam
- Part of the outreach and created the website and the brochure for centre
- Part of CEAS delegation at Indo-Japan meet at IIMB

**Volunteer, Svadhyaya Youth Organisation, Bengaluru**
- Part of the Research and Devlopment (RD) team
- Curated themes and contributed articles to the monthly newsletters
- Designed and published monthly newsletters using Stripo



**INTEREST AREAS**

Social Welfare
Gender Policy
Public Health
Marginalised Population
Informal Labour market

**SKILLS**

STATA
Microsoft Office
Data Management
Project Coordination

# Arunima Soni

Jodhpur, Rajasthan

LinkedIn arunimasoni@iitb.ac.in

## ACADEMIC BACKGROUND

**Master of Arts**
Economics, Jai Narain Vyas University, Jodhpur

## PROFESSIONAL EXPERIENCE

**Research Assistant, AREALLP, Remote**
- Conducted market research on universities and profile-building opportunities, prepared college lists and student-related research questions, and maintained relevant databases
- Supported student profile development and engagement by resolving queries, researching opportunities, preparing application-related resources, and managing digital platforms

**Program Administrator, Sambhali Trust, Jaisalmer**
- Led multi-stakeholder social development programs focused on women's empowerment, education, livelihoods, and community engagement
- Built and managed strategic partnerships with government agencies, international NGOs, hospitality organisations, and local stakeholders

**Academic Associate, IIM Rohtak, Rohtak**
- Conducted assessments and supported evidence-based educational interventions
- Analysed research data and contributed to academic research projects



**INTEREST AREAS**

Architecture and Planning
Environment Policy
Urban governance
Climate Change
Sustainable Development

**SKILLS**

AutoCad
QGIS
Adobe Suite
STATA
Microsoft Office

# Deepti Mishra

Raipur, Chhattisgarh
LinkedIn 26M2507@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Architecture**
R.V. College of Architecture, Bengaluru

## PROFESSIONAL EXPERIENCE

**Junior Architect, FHD India, Bengaluru**
- Worked on master planning, concept design, and preparation of working drawings for commercial and residential projects under developers such as Organo, Unitern and TVS
- Project Coordination between consultants and project team to translate design concepts into technical documentation

**Architectural Intern, Urban Frame, Bengaluru**
- Supported concept development across mixed-use and redevelopment projects, balancing site constraints with functional needs
- Involved in housing proposals, commercial office projects, and redevelopment studies from concept to design development



**INTEREST AREAS**

Urban Planning
Urban Infrastructure and Public Services
Transport Policy
Infrastructure Finance
Environment and Sustainability

**SKILLS**

QGIS
ArcGIS
STATA
Microsoft Office suite
Technical Report Writing
Content and Brand Marketing
CRM and Venture Research

# Emilin Feba Varghese

Alappuzha, Kerala
LinkedIn 26M2504@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Planning**
National Institute of Technology, Bhopal

## PROFESSIONAL EXPERIENCE

**Venture Architect, Growth Jockey Pvt Ltd, Gurugram**
- Lead venture research and development for B2B growth and Client acquisition

**Town Planning Intern, Municipal Corporation of Kochi**
- Contributed to master plan amendments and national schemes (JNNURM, AMRUT)
- Drafted adopted proposals and supported municipal election planning

**Project Management Intern, Urban Development Division, Smart City, Kochi**
- Coordinated urban development projects, improving efficiency
- Developed performance tracking tools and aligned timelines with stakeholders

**Projects**
- Revitalisation of Arthunkal Fishing Harbour, Alappuzha, Kerala
- Comprehensive Mobility Plan-Amarkantak, Madhya Pradesh
- Zonal Development Plan-Udupi, Karnataka
- District Development Plan, Datia, Madhya Pradesh
- Water 4 Change (W4C), Bhopal



**INTEREST AREAS**

Public Policy and Governance
AI and Technology Policy
Digital Transformation
Data-Driven Decision Making
Economic Development
Infrastructure and Sustainability

**SKILLS**

Project Management
Data Analytics and Visualisation
Monitoring and Evaluation
Python, SQL, STATA, QGIS, Java, Microsoft Office, Power BI, AutoCad

# Kartikay Tomar

Lucknow, Uttar Pradesh
LinkedIn 26M2506@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Technology**
Civil Engineering, Galgotias College of Engineering and Technology, Noida

## PROFESSIONAL EXPERIENCE

**State Associate Project Manager, GCAP World Softech Pvt Ltd, Lucknow**
- Managed CSR-linked education initiatives across 50+ schools, reaching 5,000+ students through digital learning programs
- Coordinated with district officials, principals, teachers, and field teams to drive program implementation and stakeholder engagement
- Conducted teacher training and capacity-building workshops to improve adoption of digital learning tools and student engagement
- Developed KPI dashboards and CSR impact reports to monitor program outcomes and support data-driven decision-making

**Information Technology Intern, DXC Technology, Gautam Buddha Nagar**
- Gained hands-on exposure to Python development, DBMS, IT infrastructure, and automation workflows
- Supported data organisation, documentation, reporting, and project tracking, collaborating with cross-functional teams



**INTEREST AREAS**

Law and Artificial Intelligence
Psephology
Public Health
Reform Analysis
Geopolitics and Security

**SKILLS**

Research Writing
Legislative Drafting
Policy Analysis
Microsoft Office Suite
STATA

# Kaushal Singh

Gurugram, Haryana
LinkedIn 26M2510@iitb.ac.in

## ACADEMIC BACKGROUND

**B.A.LLB (5 years integrated)**
Dr. Babasaheb Ambedkar Marathwada University, Chhatrapati Sambhajinagar

## PROFESSIONAL EXPERIENCE

**Analyst, Swaniti Initiative, New Delhi**
- Drafting private members bills and parliamentary questions
- Assisting parliamentary committees with research requests and policy drafts
- Organising stakeholder consultancy on diverse issues concerning AI policy

**Junior Associate, TransPerfect Legal, Noida**
- Worked on e-Discovery with research on American and European privacy, evidence and stock exchange laws

**Trainee Associate, Saroha and Associates, Gurugram**
- Dealt with labour laws assisting on legal research for varied topics
- Gained exprience on long-term settlements and labour unions

**Research Intern, Observer Research Foundation (ORF), New Delhi**
- Gained exprience on tech and social media policy

**Research Associate, GEOSTRATA, New Delhi**
- Worked as head of law, politics, and internal security vertical with 15+ publications



**INTEREST AREAS**

AI and Technology Policy
Digital Governance and Management
Public Policy and Governance
Rural Policy and Development
Health Policy

**SKILLS**

Data Analytics and Visualisation
Stakeholders Management
Policy Implementation
Project Management and Coordination
Power Bi, MySQL, Python

# Md Shahnawaz

Patna, Bihar
LinkedIn ✉ 26M2514@iitb.ac.in

## ACADEMIC BACKGROUND

**MBA (Finance)**
Barkatullah Univeristy, Bhopal

**Bachelor of Technology**
Mechanical Engineering, Sharda University, Gautam Buddha Nagar

## PROFESSIONAL EXPERIENCE

**Sr. Data Analyst, Tricket, New Delhi**
- Used data and KPI analysis to support evidence-based decision-making
- Built dashboards and reports to track performance and identify key trends
- Developed a practical understanding of how data can improve organisational decisions

**Research Analyst, Equity2Commodity, Remote**
- Conducted research, data collection, and validation to support analytical work
- Analysed trends and patterns to generate evidence-based insights
- Developed a strong foundation in research, data interpretation, and structured analysis

**MIS Analyst, A2Z Group, Leh, Ladakh**
- Worked on the Network for Spectrum (NFS) Optical Fibre Cable project in Ladakh, in coordination with BSNL and Indian Army officials
- Coordinated with BRO, BSNL engineers, and Army officials to translate field information into actionable project insights



**INTEREST AREAS**

AI and Technology Policy
Platformisation of work
Political economy of computing
Digital Rights
Cybersecurity

**SKILLS**

Data Science and Visualisation
Python
Javascript/React
R, STATA
MS Office

# Nishant Shankar

Mumbai, Maharashtra
LinkedIn ✉ nishant.s@iitb.ac.in

## ACADEMIC BACKGROUND

**Master of Science**
Computer Science, Stony Brook University, USA

## PROFESSIONAL EXPERIENCE

**Assistant Professor, Dept. of Information Technology, Pillai College of Engineering, New Panvel**
- Taught courses on Python programming, web development and machine learning
- Conducted a game development workshop for students and a faculty development program on explainable AI

**Technology Researcher (Privacy and Security), Centre for Internet and Society, Remote**
- Conducted desk research on the Indian Advertising technology industry, its market structure, and the implications of the ecosystem on user privacy
- Submitted comments to draft bills open for consultation, analysing policy from a privacy perspective
- Worked on grant proposals to research merger controls in the telecommunications sector, and data work in AI policy



**INTEREST AREAS**

Education Policy
Ageing Policy
Disability Rights and Policy
LGBTQIA+ inclusion
Economic Policy

**SKILLS**

Research and Academic Writing
Teaching and Training
Credit Operations and Management
Marketing
Project and Team Management
Python, STATA, SPSS, QGIS, ATLAS.ti, Microsoft Office

# Ria Chakrabarti

Kolkata, West Bengal
LinkedIn ✉ 26M2505@iitb.ac.in

## ACADEMIC BACKGROUND

**Master of Arts**
Economics, Jadavpur University, Kolkata

## PROFESSIONAL EXPERIENCE

**Assistant Manager, Union Bank of India**
- Processed retail, MSME, and agriculture loan proposals
- Involved in monitoring, recovery, and management of credit portfolio
- Involved in branch management, personal banking business, marketing, customer service and grievance handling

**Graduate Teaching Assistant, State University of New York at Buffalo**
- Taught courses on Macroeconomics, Microeconomics, Money and Banking, History of Economic Thought
- Designed lesson plans, managed classroom discussions, and managed and graded examinations

**Research Assistant, Indian Institute of Management Calcutta**
- Involved in literature review and regression analysis for different research papers on Financial Economics
- Contributed to a Maharashtra Tourism Evaluation Study through methodology design, fieldwork, data analysis, and report writing
- Prepared course materials for Finance and Management Development courses



**INTEREST AREAS**

Housing Policy
Water and Sanitation
Climate Change Mitigation
Rural Development

**SKILLS**

Project Ideation and management
stakeholder coordination
STATA
QGIS
Adobe suite
Microsoft office suite

# Rutuja Ghadage

Diskal, Maharashtra
LinkedIn ✉ rutuja.ghadage@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Architecture**
Vidya Pratishthan's School of Architecture, Baramati

## PROFESSIONAL EXPERIENCE

**Research Associate, Habitat Forum (INHAF), Ahmedabad Remote**
- Led the Rural Habitat Initiative at INHAF and contributed to a study examining the status of rural habitat in India across multiple states
- Led field research and partnerships, coordinated study publication, and provided advisory support on rural housing development projects in India

**SBI Youth for India Fellow at SPS, Madhya Pradesh**
- Initiated and worked on the project, "Unravelling and Documenting the Transformation in Tribal Housing Systems: Pioneering an Endeavour to Revive the Rammed Earth Technique," documenting transformations in Beragada village and assessing challenges in PMAY-G housing delivery.
- Led stakeholder coordination, funding mobilisation, project planning, and implementation of a mason training programme

**Research Intern, Green Building Research Institute, New York, Remote**
- Conducted research for audio-visual case studies and blogs on green building rating systems and built-environment issues



**INTEREST AREAS**

Architecture and Planning
Urban Planning
Rural Development
Climate and Sustainability
Design and Research

**SKILLS**

AutoCad
STATA
Microsoft Office
Canva

# Sayali Jadhav

Pune, Maharashtra
sayalijadhav@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Architecture**
BKPS College of Architecture, Pune

## PROFESSIONAL EXPERIENCE

**Intern, Quintessence Design, Sahkarnagar, Pune**

- Prepared sanctioned drawings, architectural working drawings, sections, and elevations
- Developed design concepts, construction details, and presentation drawings
- Created 3D visualisations and presentations for client meetings.
- Conducted regular site visits for inspection and supervision.
- Worked on large-scale landscape and design of swale for water conservation in a housing society

***Projects worked on:***

- Office Interior and Facade Design - Pune
- Industrial Factory Design - Kolhapur
- Hotel Design
- Farmhouse Design
- Residential Interiors for 2 Apartments



**INTEREST AREAS**

Public Health
AI and Technology Policy
Development Consulting
Climate and Sustainability

**SKILLS**

Research writing
MS Office and G-Suite
STATA

# Shalabha Sarath

Mumbai, Maharashtra
LinkedIn 26M2512@iitb.ac.in

## ACADEMIC BACKGROUND

**BA (Research) in International Relations**
Shiv Nadar University, Delhi NCR

## PROFESSIONAL EXPERIENCE

**Consultant, Sattva Consulting, Mumbai**

- Worked with various international foundations, CSRs and NGOs across sectors of health, water and agriculture domain
- Major projects include managing a 3-year multimillion dollar grant from an international development agency towards improving maternal healthcare in India
- Supported business development through engagement proposals and productisation of service offerings

**Research Intern, Centre for Air Power Studies, Delhi**

- Research focused on the India-US partnership in the Indo-Pacific culminating in published articles in the Defence and Diplomacy Journal and CAPS website

**Research Analyst, EPG Strategy and Consulting, London, Remote**

- Responsible for Market-based research, content writing and social media management for the company's clients and projects focused on South Asia



**INTEREST AREAS**

AI Governance and Ethics
Technology and Social Inequality
Labour, Automation and AI
Future of Education and Learning in the AI era

**SKILLS**

ML and Computer Vision
Product Design and Development
Project Management and Stakeholder Coordination
Python, STATA, CAD, Microsoft Office

# Shubhendu Katiyar

Vadodara, Gujarat

LinkedIn shubhs.kat@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Technology**
Robotics and Automation Engineering, Parul University, Vadodara

## PROFESSIONAL EXPERIENCE

**Suman Enterprises | Business Operations, Vadodara**

- Co-managed client relationships and custom vacuum-formed projects, coordinating product design and production

**IHFC, IIT Delhi | Fellow, READY Programme**

- Developed a system to detect fire and smoke early through live feeds from CCTV feeds
- Built an edge hardware prototype that processes multiple camera streams in real time to support rapid alerts

**IHFC–ITU | Curriculum Developer, AI and Robotics**

- Developed training materials and facilitated hands-on coding and robotics sessions for a programme spanning five African countries



**INTEREST AREAS**

Urban Development
Environmental Policy
Architecture and Planning
Research

**SKILLS**

QGIS
Adobe Suite
STATA
BIM Software
Microsoft Office Suite

# Shayna Patil

Pune, Maharashtra

LinkedIn shaynapatil@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Architecture**
BKPS College of Architecture, Pune

## PROFESSIONAL EXPERIENCE

**Intern, Vastushilpa Sangath LLP Architects and Urban Planners, Ahmedabad**

- Developed presentations and visual reports for stakeholder review, contributing to civic projects including a large-scale religious urban masterplan in Gujarat and the Ahmedabad Collective 2025 exhibition
- Assisted in designing, planning, and site development of institutional, hospitality, and commercial projects, including D.Y. Patil University and Tattva University
- Compiled and structured data for website and publications, documenting landmark development projects (Nalanda University, Reliance Industries Township, Smritivan Earthquake Memorial, Vidhyadharnagar Jaipur Masterplan, and IIM Bangalore)



**INTEREST AREAS**

Technology Policy
Economic Policy
Digital Society
Industrial Policy

**SKILLS**

Python
R
PowerBI
VBA

# Vasudev Kapparwal

Noida, Uttar Pradesh
LinkedIn k.vasudev@iitb.ac.in

## ACADEMIC BACKGROUND

**Master of Science**
Mathematics, Indian Institute of Technology Jodhpur

## PROFESSIONAL EXPERIENCE

**Senior Game Mathematician, Clawbuster Ltd, Cyprus**

- Designed and Developed core math engines for casino games
- Analysed virtual simulation data for 1 billion spins to test convergence of different parameters
- A/B tested different math models for best performance
- Trained models to automate simulation data unit tests

**Game Mathematician, Pragmatic Play, Noida**

- Designed game mechanics for different in-game features for optimised player psychology favoured gameplay
- Worked with compliance team to get the game certified for different jurisdictions
- Optimised the development processes to inculcate complex features



**INTEREST AREAS**

Internet Governance
AI Governance
Policy in Technology
Policy and Media
Writing About Policy

**SKILLS**

Research, Writing, and Media Handling
Design Thinking
Programming and HDL
Statistics, TQM, Data Analysis and Management

# Vikram V

Chennai, Tamil Nadu
LinkedIn vikram.v@iitb.ac.in

## ACADEMIC BACKGROUND

**Bachelor of Technology**
Electrical and Electronics Engineering, BSACIST, Chennai

## PROFESSIONAL EXPERIENCE

**Project Manager, JSW Steel, Toranagallu**

- Management of projects in collaboration with South Western Railways division of Indian Railways for overhead electrification and peripheral auxiliary infrastructure for steel transit and logistics.
- Key responsibilities: project management, planning, coordination, execution; hazard identification and risk assessment analysis; design, specification, and procurement of spares and material; inventory, vendor, and stakeholder management; cross-functional teambuilding, leadership, and executive point-of-contact communication
- Coordination and convention of plant-level road and rail safety committee, handling policy analysis, implementation, and monitoring, with inter-committee policy handling responsibilities

# ADCPS Core Faculty



**Vinish Kumar Kathuria**
*Head*
*Productivity and Technology Transfer*
*Renewable Energy*
*Solid Waste Management*
*Industrial Policy*



**Anupam Guha**
*Artificial Intelligence (AI)*
*Political Economy of AI*
*Technology and Society*
*Digital Platforms*



**Himanshu Burte**
*Urban Policy and Planning*
*Infrastructural Space*
*Urban Informality*
*Urban Public Space*



**Malish C. M.**
*Higher Education*
*Equity and Governance*
*Intermediary Organisations*
*EdTech Platforms*



**N. C. Narayanan**
*Water Policy and Sanitation*
*Local Governance*
*Climate Change and Energy*
*Environmental Services*



**Naveen Bharathi**
*Urban Policy*
*Spatial Segregation*
*Political Economy of Identity*
*Ethnic Diversity and Development*



**Prabhir Vishnu Poruthiyil**
*Privatisation of Policymaking*
*Ageing and Society*
*Ethics*
*Policy History*



**Rahul Suresh Sapkal**
*Gig and Platform Economy*
*Labour and Technology*
*Social and Welfare Policies*
*Law and Economics*



**Shishir K. Jha**
*Digital Public Goods and Infrastructure*
*Digital Governance*
*Data Centres*
*Digital Platforms*

# ADCPS Adjunct and Visiting Faculty

## Adjunct Faculty



**Ajay Deshpande**
*Circular Economy*
*Environmental Protection*
*Environmental Governance*
*Natural Resources Management*



**Malini Krishnankutty**
*Sustainable Urban Planning*
*Peri-urban Development*
*History of Urban Planning*



**Sundeep Oberoi**
*Digital Societies Technology and Society*
*Data Governance and Management*
*Standards and Policy Cybersecurity*

## Distinguished and Honorary Visiting Faculty



**N. V. Varghese**
*Former Vice-chancellor*
National Institute of
Educational Planning and Administration



**Sekhar Bonu**
*Former Director General*
Development Monitoring and Evaluation Office
NITI Aayog

## Visiting Faculty



**Ashish Desai**
*Associate Professor*
S.P. Jain Institute of
Management and
Research



**Himanshu Kulkarni**
*Managing Director*
Advanced Centre for
Water Resources
Development and
Management



**Ishani Mukherjee**
*Associate Professor*
Public Policy
Singapore Management
University



**Nitin Kareer**
*Former Chief Secretary*
Government of
Maharashtra

# Events and Collaborations





**Policy Talks**
**Seminars**

**Policy Dialogues**
**Roundtables**
**Conferences**









**Workshops**

# Previous Employers































































# Placement Invitation
## Prof. Rahul Sapkal



As Faculty In-charge of Placements at the Ashank Desai Centre for Policy Studies (ADCPS), IIT Bombay, I would like to introduce our Master of Public Policy (MPP) students and invite your organisation to partner with us this placement season.

MPP is a two-year, full-time residential programme that pairs IIT Bombay's research rigour with an interdisciplinary policy curriculum spanning Digital Society and Governance, Industrial and Economic Policy, Social Policy, Technology and Policy, Urban Policy, and Water, Sanitation, Energy and Climate Change. Across 166 credits, students build strong foundations in policy theory, quantitative and qualitative research methods, and hands-on skill courses such as data analytics, GIS, data visualisation, public finance and budget analysis, and narrative-building for policy; a state-of-the-art toolkit that lets them turn evidence into implementable decisions from day one.

This training is field-tested. Every student completes a mandatory eight-week internship and a rigorous, two-part thesis that spans research design, ethics clearance, empirical fieldwork, data analysis, and a policy brief, all of which are evaluated by internal and external reviewers.

Our students learn from a distinguished faculty of Indian and international scholars, including former NITI Aayog and NIEPA leadership and visiting faculty from institutions such as Singapore Management University, giving them exposure to both cutting-edge scholarship and lived policy practice. Drawn from engineering, social sciences, law, architecture, and management backgrounds, this cohort brings genuine interdisciplinary strength, and past cohorts have gone on to NITI Aayog, government departments, PwC, KPMG, Accenture Strategy, Piramal Foundation, RMI, ANZ, and leading think tanks and civil society organisations.

Whether your organisation is a government agency, a civil society organisation, an international funding body, a policy think tank, or a private-sector firm, our students are well matched to your needs, equipped with the analytical depth, research skills, and partnership orientation your work demands.

We genuinely welcome the opportunity to discuss internships, placements, campus engagements, or collaborative projects.

Prof. Rahul Sapkal
Faculty-In-Charge
Placements
ADCPS, IIT Bombay

# Contact Details




**Rajeet Gangopadhyay**
Department Placement Coordinator
2025-2027

E-mail: placement.cps@iitb.ac.in,
25M2508@iitb.ac.in
Mobile No.: +91 9880327397





**Shalabha Sarath**
Department Internship Coordinator
2026-2028

E-mail: placement.cps@iitb.ac.in,
26M2512@iitb.ac.in
Mobile No.: +91 7506470282





**Akshaye Mavinkurve**
Department Internship Coordinator
2026-2028

E-mail: placement.cps@iitb.ac.in,
akshaye.m@iitb.ac.in
Mobile No.: +91 8105782705

Ashank Desai
Centre for Policy Studies
Indian Institute of Technology Bombay
Insight • Dialogue • Impact

Old CSE Building
(Near Central Library) Indian Institute
of Technology Bombay Powai,
Mumbai 400 076 Maharashtra
office.cps@iitb.ac.in · 022 2576 5061



**Contributors: Akshaye Mavinkurve, Deepti Mishra, Nikisha Hada, Rajeet Gangopadhyay, Rutuja Ghadage, Shalabha Sarath, Tanmoy Ballav**